Public Document Pack Cyngor Bwrdeistref Sirol Pen-y-bont ar Ogwr **Bridgend County Borough Council**



Swyddfeydd Dinesig, Stryd yr Angel, Pen-y-bont, CF31 4WB / Civic Offices, Angel Street, Bridgend, CF31 4WB

Rydym yn croesawu gohebiaeth yn Gymraeg. Rhowch wybod i ni os mai Cymraeg yw eich dewis iaith.

We welcome correspondence in Welsh. Please let us know if your language choice is Welsh.



Annwyl Cynghorydd,

Cyfarwyddiaeth y Prif Weithredwr / Chief **Executive's Directorate**

Deialu uniongyrchol / Direct line /: 01656 643148 /

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Gofynnwch am / Ask for: Mark Anthony Galvin

Ein cyf / Our ref: Eich cyf / Your ref:

Dyddiad/Date: Dydd Mawrth, 23 Ebrill 2019

PWYLLGOR CRAFFU TESTUN 1

Cynhelir Cyfarfod Pwyllgor Craffu Testun 1 yn Siambr y Cyngor, Swyddfeydd Dinesig, Stryd Yr Angel, Penybont Ar Ogwr CF31 4WB ar Dydd Llun, 29 Ebrill 2019 am 10:00.

AGENDA

- 1. Ymddiheuriadau am absenoldeb Derbyn ymddiheuriadau am absenoldeb gan Aelodau.
- 2. Datganiadau o fuddiant

Derbyn datganiadau o ddiddordeb personol a rhagfarnol (os o gwbl) gan Aelodau / Swyddogion yn unol â darpariaethau'r Cod Ymddygiad Aelodau a fabwysiadwyd gan y Cyngor o 1 Medi 2008.

- 3. Cymeradwyaeth Cofnodion 3 - 10I dderbyn am gymeradwyaeth y Cofnodion cyfarfod y 30/01/2019.
- 4. Landlord Corfforaethol 11 - 16

Gwahoddegion:

Cllr Hywel Williams, Dirprwy Arweinydd Mark Shephard, Prif Weithredwr (Dros Dro)

Zak Shell. Pennaeth Gweithrediadau Gwasanaethau Cymunedol Tim Washington, Pennaeth Dros Dro y Landlord Corfforaethol

Mike Butler, Rheolwr Gyfarwyddwr Peopletoo

- 5. Panel Trosolwg a Chraffu Ymgysylltu ag Aelodau ac Ysgolion - Ysgol Gynradd 17 - 22Plasnewydd
- 6. Diweddariad Rhaglen Gwaith 23 - 32
- 7. Prosiect Ailfodelu Gwasanaethau Maethu 33 - 46
- 8. Materion Brys

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I ystyried unrhyw eitemau o fusnes y, oherwydd amgylchiadau arbennig y cadeirydd o'r farn y dylid eu hystyried yn y cyfarfod fel mater o frys yn unol â Rhan 4 (pharagraff 4) o'r Rheolau Trefn y Cyngor yn y Cyfansoddiad.

Yn ddiffuant

K Watson

Pennaeth Gwasanaethau Cyfreithiol a Rheoleiddiol

Dosbarthiad:

Cynghowrwyr Cynghorwyr Cynghorwyr JPD Blundell J Gebbie LM Walters NA Burnett M Jones **KJ Watts RJ Collins** DG Owen **CA** Webster B Sedgebeer AJ Williams PA Davies RME Stirman SK Dendy DK Edwards JH Tildesley MBE

Cynrychiolwyr Cofrestredig

Agenda Item 3

PWYLLGOR CRAFFU TESTUN 1 - DYDD MERCHER, 30 IONAWR 2019

COFNODION CYFARFOD Y PWYLLGOR CRAFFU TESTUN 1 A GYNHALIWYD YN SIAMBR Y CYNGOR, SWYDDFEYDD DINESIG, STRYD YR ANGEL, PENYBONT AR OGWR CF31 4WB DYDD MERCHER, 30 IONAWR 2019, AM 10:00

Presennol

Y Cynghorydd CA Webster – Cadeirydd

TH Beedle JPD Blundell NA Burnett RJ Collins J Gebbie B Sedgebeer RME Stirman LM Walters

KJ Watts AJ Williams

Ymddiheuriadau am Absenoldeb

PA Davies a/ac M Jones

Swyddogion:

Andrew Rees Uwch Swyddog Gwasanaethau Democrataidd - Pwyllgorau

Tracy Watson Swyddog Cymorth Craffu

Gwahoddedigion:

Carmen Beveridge Prif Athro Ysgol Gynradd St Roberts Hannah Castle Prif Athro, Ysgol Gyfun Cynffig

Neil Clode Prif Athro, Ysgol Gynradd Llangewydd

Rhiannon Dixon Prif Athro Ysgol Gynradd Gymraeg Y Ferch O'r Sger

Jeremy Evans Pennaeth Ysgol Heronsbridge

Lindsay Harvey Cyfarwyddwr Corfforaethol – Addysg a Chymorth i Deuluoedd

Lisa James-Smith Dirprwy Prif Athro Ysgol Heronsbridge
Meurig Jones Prif Athro Ysgol Gyfun Gymraeg Llangynwyd

Angela Keller Prif Athro Ysgol Uwchradd Gatholig Archesgob Mcgrath Andy Rothwell Uwch Ymgynghorydd Her Consortiwm Canolbarth y De

Andrew Slade Prif Athro, Ysgol Gyfun Porthcawl
Cynghorydd Charles Smith
Jeremy Thompson Prif Athro Ysgol Gynradd Oldcastle

Andrew Williams Cynorthwyydd Cyfarwyddwr Rheoli, Consortiwm Canolbarth y De

44. DATGANIADAU O FUDDIANT

Gwnaed y Datganiadau o Fuddiant canlynol:

Datganodd y Cynghorydd N Burnett fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg gan fod ei mab yn mynychu Ysgol Uwchradd Brynteg.

Datganodd y Cynghorydd J-P B Blundell fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg fel llywodraethwr Ysgol Babanod Cefn Glas.

Datganodd y Cynghorydd B Sedgebeer fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg fel llywodraethwr Ysgol Uwchradd Pencoed ac Ysgol Gynradd Croesty.

Datganodd y Parchedig Ganon E Evans fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg fel llywodraethwr Ysgol Uwchradd Bryntirion ac mae ei wraig yn gweithio i'r Gwasanaeth Cynhwysiant.

Datganodd y Cynghorydd AJ Williams fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg fel llywodraethwr Ysgol Gynradd Coety ac mae ganddi blentyn sy'n mynychu Ysgol Uwchradd Brynteg.

Datganodd y Cynghorydd R Stirman fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg fel llywodraethwr Ysgol Gynradd Tynyrheol.

Datganodd y Cynghorydd C Webster fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg gan fod ganddi blentyn sy'n derbyn addysg Uwchradd yn y Fwrdeistref Sirol.

Datganodd y Cynghorydd TH Beedle fuddiant personol yn eitem 4 yr agenda - Canlyniadau Addysg gan mai ef yw Cadeirydd Cymdeithas Llywodraethwyr Pen-y-bont ar Ogwr.

45. DERBYN Y COFNODION

<u>PENDERFYNWYD:</u> I dderbyn cofnodion cyfarfod y Pwyllgor Trosolwg a Chraffu Testun 1 a gynhaliwyd ar 3 Rhagfyr 2018 fel rhai cywir.

46. CANLYNIADAU ADDYSG

Derbyniodd y Pwyllgor adroddiad a oedd yn cynnwys gwybodaeth yn ymwneud â chategoreiddio ysgolion, cyrhaeddiad disgyblion (gan gynnwys disgyblion ag anghenion dysgu ychwanegol), yr heriau a wynebir gan ysgolion a gwaith Consortiwm Canolbarth y De.

Eglurodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod gwall yn yr adroddiad a dywedodd fod Ysgol Gyfun Gymraeg Llangynwyd yn arwain ac yn mynychu'n llawn y Canolfannau Cyfrwng Cymraeg sy'n gysylltiedig â Gyda'n Gilydd a Cyfleoedd+, a ariennir drwy'r Consortiwm, ond hefyd y gwaith y mae'r ysgol yn ei wneud â Cydag. Roedd gwaith YG Llangynwyd wedi cael ei gynnwys o fewn adroddiadau ac ymweliadau cynghorwyr herio yn y gorffennol, a bod ymgysylltu'n digwydd ar draws ysgolion cyfrwng Cymraeg ar draws y Consortiwm.

Adroddodd yr Uwch Gynghorydd Herio ar wybodaeth am gategorïau ysgolion ar gyfer 2018-19, sydd, ar hyn o bryd, yn cael ei chymedroli a'i dilysu, gyda'r bwriad o'i chyhoeddi ym mis Chwefror 2019. Amlygodd gategorïau cymorth ysgolion Pen-y-bont ar Ogwr dros y 3 blynedd diwethaf. Rhoddodd wybod i'r Pwyllgor fod y rhan fwyaf o'r ysgolion wedi dangos gwelliant mewn canlyniadau ôl-16 o waelodlin gymaradwy yn 2011-12. Tynnodd sylw at berfformiad ysgolion uwchradd Pen-y-bont ar Ogwr o ran disgyblion a gyflawnodd y trothwy Lefel 3, 2 Safon Uwch neu fwy gradd A*-E. Rhoddwyd rhagor o wybodaeth i'r Pwyllgor am safleoedd ysgolion Pen-y-bont ar Ogwr ar gyfer cyfnod allweddol 4; canlyniadau ar gyfer y cyfnod sylfaen Canlyniadau 5+ a 6+; cyfnod allweddol 2; canlyniadau ar gyfer cyfnod allweddol 2 Lefel 4+ a 5+ a chyfnod allweddol 3; canlyniadau ar gyfer cyfnod allweddol 3 Lefel 5+, 6+ a 7+. Dywedodd fod targedau a chyraeddiadau gwirioneddol yng nghyfnod allweddol 2 wedi eu halinio'n agos gyda'r holl dargedau yn cael eu cyrraedd neu eu methu o drwch blewyn. Ar gyfer cyfnod allweddol 3, ar lefel 5, methwyd â chyrraedd targedau o dipyn mwy na chyfnod allweddol 2. Mae Cynghorwyr Herio yn mynd i'r afael â hyn, er mwyn sicrhau bod cymaint o ddisgyblion ag sy'n bosibl yn cyrraedd eu targedau a bod y bwlch yn cael ei leihau. Methwyd â chyrraedd targedau ar drothwy Lefel 2+ o 7.8%. Mae angen lleihau'r ffigwr ymhellach er mwyn sicrhau ei fod yn unol â pherfformiad yn 2015-16. Dywedodd fod y lleihad yn cynrychioli dealltwriaeth well o'r fanyleb arholiadau a'r gwaith y mae Cynghorwyr Herio wedi ei wneud wrth gefnogi ysgolion.

Gofynnodd y Pwyllgor pa gamau y mae'r Consortiwm yn eu cymryd i gael ysgolion yn ôl yn y Categori Gwyrdd. Hysbysodd yr Uwch Gynghorydd Herio y Pwyllgor, fod ysgol yn symud o'r categori Gwyrdd i'r categori Melyn, yn arwydd ei bod yn cael y cymorth gofynnol. Gall Ysgolion mewn categori Melyn gael 10 diwrnod o gymorth y flwyddyn a bydd newid yn cael ei weithredu yn ystod y flwyddyn drwy arweinyddiaeth. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor ei bod hi'n bosibl fod ysgolion wedi symud i'r categori Melyn gan eu bod wedi adnabod y cymorth sydd ei angen arnynt. Dywedodd y bydd categoreiddio wedi newid eleni.

Gofynnodd y Pwyllgor am eglurhad o'r cymorth a gynigir i ysgolion. Dywedodd yr Uwch Gynghorydd Herio fod ystod o becynnau wedi eu teilwra yn cael eu cynnig i ysgolion, gyda thîm cymorth, craidd, cryf iawn yn ei le. Ni chaiff yr un ysgol ei heithrio gan y Consortiwm a chânt eu cadw'n ddiogel bob amser.

Holodd y Pwyllgor sut y mae targedau'r Consortiwm yn cael eu cyrraedd. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Pwyllgor y bydd y Consortiwm yn cynhyrchu adroddiad bob blwyddyn ar gyfer y Cyfarwyddwr Addysg mewn perthynas â pherfformiad ysgolion Pen-y-bont ar Ogwr.

Gofynnodd y Pwyllgor a oes cydberthynas rhwng categoreiddio ysgolion ac adroddiadau Estyn, a pha adroddiad fydd yn cynnig yr wybodaeth orau. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd nad oes, weithiau, fawr o debygrwydd rhwng y ddau adroddiad. Mae categoreiddio yn ymwneud â'r cymorth a ddarperir i gefnogi ysgolion, a bydd adroddiadau Estyn yn mesur pethau gwahanol.

Gofynnodd y Pwyllgor am farn y Penaethiaid ynghylch categoreiddio. Hysbysodd Pennaeth Ysgol Uwchradd Cynffig y Pwyllgor nad oedd newid wedi bod yn arweinyddiaeth yr ysgol, ond bod yr ysgol wedi symud o Felyn i Wyrdd i Goch, wrth i arolygiad Estyn fynd o Wyrdd i Oren. Cynhelir cyfarfodydd rheolaidd â'r Cynghorydd Herio ac roedd cymorth i'r swyddogaeth arwain wedi cael ei gynyddu. Dywedodd fod y profiad o'r Consortiwm yn gefnogol ac yn heriol ac y caiff ysgolion eraill eu hannog i weithio â Chynffig ac i ddysgu gan eraill. Dywedodd Pennaeth Cynffig wrth y Pwyllgor, pan roedd yr ysgol yn y categori Gwyrdd nad oedd cymaint o fewnbwn gan y Consortiwm ag y ceir nawr. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod y Consortiwm wedi newid y ffordd y mae'n gweithio gydag ysgolion yn y categori Gwyrdd, gyda gofynion yn cael eu gosod ar Gynghorwyr Herio i gysylltu'n amlach â'r ysgolion hynny.

Dywedodd Pennaeth Ysgol Heronsbridge ei fod yn ymwneud â chael cymorth o ansawdd a'i fod wedi derbyn y cymorth gorau gan rywun a oedd wedi bod yn yr un swydd ag ef.

Holodd y Pwyllgor am y cymorth sydd ar gael pan fo athrawon yn ei chael hi'n anodd ateb galw newydd. Dywedodd Pennaeth YG Llangynwyd fod cymorth cryf yn y sector cyfrwng Cymraeg gyda'r rhaglen Gyda'n Gilydd yn cefnogi athrawon newydd. Bellach, mae'r rhaglen hon wedi cael ei hehangu i gefnogi ysgolion cynradd cyfrwng Cymraeg. Dywedodd fod addysg yn newid yn barhaus gyda gofynion gwahanol yn cael eu rhoi ar athrawon, ond roedd yn gweld hyn fel cam cadarnhaol. Holodd y Pwyllgor beth sy'n digwydd pan fo problemau perfformiad yn codi. Dywedodd Pennaeth YGG y Ferch O'r Sger ei bod wedi bod mewn sefyllfa o'r fath dros gyfnod o 3 blynedd a oedd yn gysylltiedig ag iechyd, roedd cymorth yn cael ei roi ac roedd yr holl broblemau wedi cael eu datrys erbyn hyn.

Holodd y Pwyllgor a oes gormod o bwysau yn cael ei roi ar ysgolion, ac os felly, sut y caiff ei reoli. Dywedodd Pennaeth Ysgol Heronsbridge fod llwyddiant yn esgor ar lwyddiant a bod mwy o ofynion yn cael eu rhoi ar ysgolion a staff. Tynnodd sylw at y

rhaglen hyfforddiant arloesol ar waith, er nad oedd gofyniad ar ysgolion i gymryd rhan yn y rhaglen hon, ond mae angen sicrhau cydbwysedd.

Gofynnodd y Pwyllgor pa arweinyddiaeth y mae'r Cyngor yn ei rhoi. Dywedodd Pennaeth Ysgol Heronsbridge y byddai'r ysgol yn gwybod ar unwaith pe bai wedi derbyn adroddiad drwg. Dywedodd Pennaeth Ysgol Uwchradd Porthcawl fod mwy o bwysau i gyflawni canlyniadau ar bynciau craidd i fodloni targedau, lle mae yna hefyd 2 haen. Diolchodd Aelod y Cabinet dros Addysg ac Adfywio i'r penaethiaid ysgol am eu cyfraniad gwerthfawr a gyda phroffesiynoldeb y daw'r disgwyliad y bydd pobl yn gwneud mwy. Dywedodd Pennaeth Ysgol Gynradd Oldcastle fod ysgolion yn cael eu comisiynu i wneud nifer fawr o brosiectau fwfwy amrywiol a bod diwylliant o atebolrwydd.

Holodd y Pwyllgor pa gamau sy'n cael eu cymryd i fynd i'r afael ag arweinwyr pwnc. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod y Consortiwm wedi edrych ar ddatblygu ymagwedd fwy strategol at ysgolion yn uwchsgilio eu harweinwyr, gydag ysgolion yn cael eu paru. Hysbysodd Pennaeth Ysgol Uwchradd Porthcawl y Pwyllgor fod Penaethiaid Saesneg Ysgolion Porthcawl a Chynffig yn cyfarfod yn rheolaidd i ddatrys problemau.

Gofynnodd y Pwyllgor am farn pobl ynghylch yr Ŵyl Ddysgu. Dywedodd Pennaeth Ysgol Uwchradd Gatholig Archesgob McGrath ei bod wedi bod yn arloesol iawn a'i bod yn ddathliad, yr oedd pob cyfranogwr wedi cael budd mawr ohoni. Tynnodd Pennaeth Ysgol Heronsbridge sylw at yr ystod o weithdai a gynigwyd a bod ysgolion anghenion arbennig yn gallu gweithio ag ysgolion prif ffrwd. Roedd yn teimlo y byddai'r Ŵyl Ddysgu nesaf yn well. Dywedodd yr Uwch Gynghorydd Herio ei fod wedi cael ei syfrdanu gan ddatblygiadau newydd nad oedd wedi eu gweld o'r blaen. Roedd Pennaeth Ysgol Uwchradd Porthcawl wedi cael ei blesio yn yr un modd, gan yr arloesi a'r syniadau ffres a oedd hefyd yn canolbwyntio ar les a gwydnwch staff.

Holodd y Pwyllgor pam fod perfformiad Gwyddoniaeth Lefel 2 wedi dirywio -7%. Hysbysodd yr Uwch Gynghorydd Herio y Pwyllgor fod hyn yn bennaf oherwydd newid i'r mesur perfformiad ac i'r cwricwlwm. Hysbysodd Pennaeth Ysgol Uwchradd Porthcawl y Pwyllgor fod symud oddi wrth BTEC Gwyddoniaeth tuag at gymhwyster Gwyddoniaeth CBAC wedi effeithio ar ganlyniadau ond credai y byddai canlyniadau yn gwella'r flwyddyn nesaf. Soniodd Aelod y Cabinet dros Addysg ac Adfywio am bwysigrwydd cymwysterau BTEC yn rhoi manteision i fyfyrwyr, a bod Llywodraeth Cymru wedi gwneud camgymeriad yn tynnu cymhwyster BTEC Gwyddoniaeth oddi ar gwricwlwm ysgolion. Holodd y Pwyllgor p'un a oedd y dirywiad yn y perfformiad mewn gwyddoniaeth yn bennaf oherwydd cael gwared ar BTEC a pham na rybuddiwyd ysgolion o'r newid. Dywedodd yr Uwch Gynghorydd Herio fod y perfformiad ym Mhen-ybont ar Ogwr yn debyg i'r darlun ledled Cymru. Dywedodd Aelod y Cabinet dros Addysg ac Adfywio fod y newid a wnaed yn annoeth ac yn anghywir. Dywedodd Pennaeth YG Llangynwyd y gwnaed y newid hanner ffordd drwy'r llwybr dysgu, a oedd yn newid mawr i unrhyw ysgol ddelio ag ef. Dywedodd fod y cwrs BTEC yn gwrs a dderbynnir ar gyfer nifer o lwybrau gyrfa gwahanol. Dywedodd hefyd fod Llywodraeth Cymru wedi cyflwyno gofyniad ar gyfer TGAU dwbl a bod ysgolion yn gorfod ymestyn adnoddau, ynghyd â phrofi anawsterau wrth recriwtio Athrawon Gwyddoniaeth. Hysbysodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd y Pwyllgor y bydd newid mewn perfformiad a bod Penaethiaid Adrannau Gwyddoniaeth yn gwybod yn union lle y mae angen iddynt fod.

Holodd y Pwyllgor a yw'r Consortiwm yn cael anawsterau wrth recriwtio. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod y Consortiwm yn cael budd o weithio rhanbarthol ac nad oedd yn cael anawsterau wrth recriwtio, gydag aelodau newydd o staff yn cael eu recriwtio ym maes Gwyddoniaeth. Tynnodd y

Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd sylw at wellhad yn arferion ysgolion yn y Fwrdeistref Sirol ac mae nifer o arferion da i'w rhannu.

Holodd y Pwyllgor am rôl y Consortiwm a'r awdurdod lleol wrth sicrhau nad oes dyblygu ac nad oes bylchau mewn darpariaeth. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod cyflwyno Consortiwm yn fodel newydd iawn, ond bod rolau a chyfrifoldebau clir. Hysbysodd y Pwyllgor ei fod yn cynnal cyfarfodydd rheolaidd â'r Consortiwm lle mae'n gallu dwyn i gyfrif y Consortiwm. Cadarnhaodd yr Uwch Gynghorydd Herio fod y Consortiwm yn cael ei ddwyn i gyfrif gan yr awdurdod lleol ac y caiff ei gefnogi'n helaeth yn nhermau'r cymorth a roddir i'r awdurdod. Dywedodd Pennaeth Ysgol Heronsbridge ei fod yn credu bod bwlch bychan o ran cyfrifoldebau rhwng y Consortiwm a'r awdurdod lleol.

Holodd y Consortiwm a yw Penaethiaid newydd yn cael cynnig pecyn mentora. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod pob Pennaeth newydd yn cael cynnig mentora a chymorth proffesiynol a bod rhwydwaith da iawn o gymorth ym Mhen-y-bont ar Ogwr. Hysbysodd Pennaeth YG Llangynwyd y Pwyllgor ei fod wedi derbyn cymorth mentora yn y gorffennol a'i fod bellach yn cynnig y cymorth mentora hwnnw i eraill.

Dywedodd y Pwyllgor nad oedd yn credu bod yr adroddiad yn adlewyrchu gwaith y Consortiwm. Holodd y Pwyllgor pa gamau y gellid eu cymryd i annog ysgolion i ymgysylltu fwy â'r Consortiwm. Dywedodd yr Uwch Gynghorydd Herio y cynhelir cyfarfodydd rhwydweithio yn rheolaidd a gall fod yna lu o resymau dros pam nad yw ysgolion yn gallu mynychu. Cadarnhaodd fod llawer o rwydweithio yn digwydd a bod data ar gael i ysgolion. Cadarnhaodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod llawer o waith da a phethau cadarnhaol yn cael eu gwneud i gefnogi ysgolion, gyda rhai ysgolion yn disgleirio ac yn darparu gofal bugeiliol rhagorol. Dywedodd y Pwyllgor fod angen rhannu'r arfer da hwn gyda'r cyhoedd gan fod ysgolion yn derbyn beirniadaeth annheg. Dywedodd Pennaeth Ysgol Heronsbridge na ddylid cynnwys y 2 ysgol arbennig o fewn y Fwrdeistref Sirol yn y Tabl sy'n dangos presenoldeb ysgolion mewn cyfarfodydd rhwydwaith gan eu bod yn defnyddio cyfarfodydd rhwydwaith gwahanol.

Mynegodd y Pwyllgor bryder na lwyddodd nifer o ganlyniadau yng Nghyfnodau Allweddol 2 a 3 i gyrraedd targedau a gofynnod pa gamau sy'n cael eu cymryd i wella'r perfformiad hwnnw. Mynegodd y Pwyllgor bryder hefyd ynglŷn â safon Saesneg ysgrifenedig myfyrwyr mewn Addysg Uwch. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod safon y Saesneg ysgrifenedig o ganlyniad i ddiffyg addysg feithrin mewn rhai achosion a dylid peidio â chyflwyno toriadau i gyllideb addysg feithrin. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd fod gwella lefelau llythrennedd yn her a bod gwaith da yn cael ei wneud ym Mhen-y-bont ar Ogwr i wella lefelau llythrennedd, gyda ffocws yn cael ei roi ar les, diogelwch a llythrennedd. Dywedodd fod safon llythrennedd ymysg bechgyn yn bryder, gyda Pheny-bont yr Ogwr yn is na chyfartaledd Cymru yng Nghyfnodau Allweddol 2 a 4, a phwysleisiodd bwysigrwydd cael pethau'n iawn pan mae hi'n dod i lefelau llythrennedd. Dywedodd Pennaeth Ysgol Uwchradd Cynffig fod ymdrech i wella sgiliau gramadeg Saesneg a fyddai'n golygu newidiadau er gwell. Nid oedd y diwydriad mewn safonau llythrennedd Saesneg yn unigryw i Gymru.

Holodd y Pwyllgor a yw arfer da yn cael ei rannu yn Lloegr. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod y Consortiwm yn ddiweddar wedi penodi cyn-benaethiaid i gynorthwyo ysgolion wrth sicrhau bod disgyblion wedi eu paratoi'n briodol o ran PISA. Dywedodd y cynhelir profion PISA yn yr hydref a bod angen canolbwyntio ar ganlyniadau addysg ar gyfer disgyblion. Dywedodd Pennaeth

Ysgol Heronsbridge ei bod hi'n anodd iawn amlygu cyfrifoldeb ond mai'r peth pwysicaf yw canlyniadau ar gyfer plant.

Gofynnodd y Pwyllgor i unrhyw adroddiadau ar ganlyniadau addysg yn y dyfodol gael eu hanfon at Benaethiaid fel eu bod yn cael peth o'r naratif. Bydd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd yn gwneud hynny. Dywedodd Pennaeth YGG Y Ferch O'r Sger fod ysgolion yn gosod targedau iddynt hwy eu hunain sydd wedi eu dylunio i fod yn heriol. Dywedodd y Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd ei bod hi'n galonogol fod ysgolion yn gosod targedau uchelgeisiol a'i fod eisiau i bob ysgol fod yn uchelgeisiol.

Gofynnodd y Pwyllgor am ragor o wybodaeth ar Unedau Cyfeirio Disgyblion yn gwella canlyniadau addysg a bywyd. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod cyfarfod wedi cael ei gynnal ddoe gydag Unedau Gyfeirio Disgyblion er mwyn cyfeirio cymorth atynt. Dywedodd fod 3 o Unedau Cyfeirio Disgyblion wedi cael eu hadolygu'n ddiweddar a bod angen atebolrwydd ar y cyd, a hwyluso cymorth a chyllid.

Gofynnodd y Pwyllgor am weledigaeth hirdymor Aelod y Cabinet ar gyfer addysg yn y Fwrdeistref Sirol. Dywedodd Aelod y Cabinet dros Addysg ac Adfywio y byddai'n dod yn ôl atynt gydag ymateb.

Dywedodd y Pwyllgor fod angen mwy o graffu ar waith y Consortiwm a holodd sut y byddai'r un lefel o gymorth yn cael ei gynnig pan mae'r awdurdod yn cynnig lleihau ei gyfraniad i'r Consortiwm. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor fod nifer o haenau o graffu o fewn y Consortiwm ac y byddai'n cyfarfod â'r Cyfarwyddwr Corfforaethol Addysg a Chymorth i Deuluoedd yfory a fyddai'n herio'r Consortiwm. Dywedodd fod y Consortiwm yn gorfod defnyddio ei adnoddau yn fwy doeth gydag awdurdodau yn lleihau eu cyfraniadau.

Gofynnodd y Pwyllgor a yw'r Consortiwm yn credu bod canlyniadau addysg yn gwella. Dywedodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm fod cynhadledd yn cael ei gynnal ar 20 Chwefror lle byddai'n edrych ar ba newid diwylliannol sydd angen ei gyflwyno i gefnogi'r rhai hynny sy'n gadael ysgol. Dywedodd fod tlodi wedi cynyddu a bod angen cefnogi'r bobl ifanc hynny. Teimlai'r Pwyllgor y dylid hefyd ystyried cymorth i ofalwyr ifanc. Hysbysodd Rheolwr Gyfarwyddwr Cynorthwyol y Consortiwm y Pwyllgor y byddai angen ystyried cymorth pellach yn benodol yng ngoleuni newidiadau i ddeddfwriaeth Anghenion Dysgu Ychwanegol. Hysbysodd y Pwyllgor hefyd fod canlyniadau addysgol y Consortiwm wedi gwella flwyddyn ar ôl blwyddyn, er gwaethaf gostyngiad o 19% yng nghyllid y Consortiwm, a bod y Consortiwm wedi parhau i fod yn llwyddiannus yn ei ddarpariaeth.

Gofynnodd y Pwyllgor i'r Penaethiaid beth fyddai effaith gostwng cyllidebau ysgolion. Dywedodd Penaethiaid, na ellid, gyda'r mesurau caledi, gwneud llawer heb effeithio ar staff, gan arwain at ddosbarthiadau mwy, rhanedig. Byddai hynny'n ei gwneud hi'n anodd cynnig cwricwlwm llawn a denu staff, ac roedd Penaethiaid yn teimlo y byddai eu safleoedd yn dod yn anghynaladwy. Dywedodd Penaethiaid hefyd y byddai'n cael effaith negyddol ar ddysgwyr.

Diolchodd y Pwyllgor i'r Penaethiaid a chynrychiolwyr y Consortiwm am eu cyfraniad.

Casgliadau

Dywedodd aelodau y byddai'r adroddiad yn elwa o naratif ychwanegol. Argymhellwyd bod adroddiad blwyddyn nesaf yn dod yn ôl i'r Pwyllgor Craffu ym mhen 12 mis.

Croesawodd aelodau fewnbwn gan staff o'r ysgolion hynny a oedd yn bresennol, ac argymhellwyd y byddai'n ddefnyddiol cael mewnbwn gan ysgolion yn y Categori Coch y tro nesaf, i ddeall eu taith yn well, yn ogystal ag ysgolion eraill.

Dywedodd aelodau y dylai digwyddiadau mawr a drefnir gan Lywodraeth Cymru, Awdurdodau Lleol a Chonsortiwm Canolbarth y De gael eu cydamseru i osgoi dyddiadau yn gwrthdaro ar gyfer penaethiaid. Argymhellodd aelodau y dylid ysgrifennu at Lywodraeth Cymru, Awdurdodau Lleol a Chonsortiwm Canolbarth y De i ofyn iddynt am gydlyniant ac amseroedd arweiniol gwell i osgoi gwrthdaro â digwyddiadau proffil uchel eraill a chyfnodau arholiadau.

Gofynnodd aelodau i'r Cynghorydd Smith amlinellu ei weledigaeth hirdymor ar gyfer Addysg yn BCBC a sut beth fyddai hynny.

Er y cydnabuwyd bod ysgolion wedi gwneud defnydd o rwydweithiau anffurfiol, ni thynnwyd sylw at hynny yn yr adroddiad. O ganlyniad, argymhellwyd y dylid cynnwys y data hwn mewn adroddiadau yn y dyfodol.

Gofynnodd aelodau pa gymorth oedd Consortiwm Canolbarth y De yn ei roi i gyrff llywodraethu o ran rheoli eu cyllidebau?

Nododd aelodau hefyd fod hyfforddiant ar gyfer llywodraethu wedi symud yn ddaearyddol a'i fod yn aml yn cael ei ddarparu y tu allan i'r Fwrdeistref? Dymuna aelodau gael eglurhad pellach ar hyn.

Gofynnodd aelodau sut beth oedd y broes ar gyfer yr athrawon hynny sy'n tangyflawni ac yn ymwneud â'r llwybr gallu, faint oedd wedi mynd drwy'r broses hon yn ystod y 12 mis diwethaf a faint sy'n mynd drwy'r broses ar hyn o bryd?

Nododd aelodau o ganlyniadau i gyfyngiadau cyllideb, fod rhai ysgolion yn debygol o gael nifer uchel o athrawon sydd newydd gymhwyso. Pa gymorth a roddir i'r athrawon hyn gan Gonsortiwm Canolbarth y De?

Wrth gydnabod buddion cydweithio rhwng ysgolion, dymuna aelodau gael sicrwydd nad yw llwyth gwaith staff mewn ysgolion hynod effeithiol yn cael ei effeithio'n negyddol gan drefniadau o'r fath.

47. DIWEDDARIAD AR Y BLAENRAGLEN WAITH

Cyflwynodd y Swyddog Craffu'r Flaenraglen Waith a hysbysodd y Pwyllgor y byddai'r Pwyllgor Trosolwg a Chraffu Testun 3 yn dilyn cyfarfod Aelodau'r Cabinet a Chadeiryddion Pwyllgorau Trosolwg a Chraffu, yn ei gyfarfod yn ystyried adroddiad ar y Strategaeth Ddigartrefedd a bydd aelodau o'r Pwyllgor hwn yn cael gwahoddiad i fynychu.

48. EITEMAU BRYS

Nid oedd yna unrhyw eitemau brys.

Daeth v cyfarfod i ben am 12:00



BRIDGEND COUNTY BOROUGH COUNCIL REPORT TO THE SUBJECT OVERVIEW AND SCRUTINY COMMITTEE 1 29 APRIL 2019

REPORT OF THE INTERIM CHIEF EXECUTIVE

CORPORATE LANDLORD

1. Purpose of Report

1.1 The purpose of the report is to update Committee on progress being made in implementing a "Corporate Landlord" model across the authority's property portfolio, achievements to date and next steps, including the link with the Medium Term Financial Strategy (MTFS).

2. Connection to Corporate Improvement Objectives/Other Corporate Priorities

2.1 The report contributes to the following outcome within the Corporate Plan 2016-20:

Priority 1 – Supporting a successful economy - taking steps to make the county a good place to do business, for people to live, work, study and visit, and to ensure that our schools are focused on raising the skills, qualifications and ambitions of all people in the county.

Priority 3 – Smarter use of resources - ensuring that all its resources (financial, physical, human and technological) are used as effectively and efficiently as possible and support the development of resources throughout the community that can help deliver the Council's priorities.

3. Background

- 3.1 The Council had historically managed its property portfolio in a dispersed manner. Prior to commencement of the Corporate Landlord Project, responsibility for the Council's estate was spread over three directorates and multiple service areas, leading to an inconsistent and ad-hoc approach to property.
- 3.2 Corporate Landlord is recognised as the good or best practice model for estate and property management in the public sector, and is endorsed by numerous industry bodies including the Chartered Institute of Public Finance and Accountancy (CIPFA), who through their Strategic Assets Network (SAN) series of training have released a number of documents, Royal Institute of Chartered Surveyors (RICS) in their "Property Asset Management Guidelines

2nd Edition", and Government; "This principle was identified as an example of best-practice in the Welsh Government Report: A Regional Approach to Collaboration: Cwm Taf Pilot Study – Final Report.

- 3.3 In its simplest terms, Corporate Landlord is about centralising all property related functions under a single integrated team, allowing them to be managed corporately and strategically, and importantly freeing up time for the service areas to focus on their core objectives, rather than on running buildings.
- 3.4 The Council has almost 1,000 assets, of which over 400 are buildings. The Council spends around £20,000,000 of revenue funding a year on these assets, including over £4,000,000 on staff. This is in addition to the Council's capital programme, with over £70,000,000 being spent on new schools alone.
- 3.5 Peopletoo, a nationally recognised consultancy with a specialism in this type of work, have been working in partnership with Bridgend County Borough Council (BCBC) Communities Directorate over the last 18 months to transform Built Environment services, and help the Council move towards an integrated Corporate Landlord service.
- 3.6 The financial challenge for BCBC is reflected in the Corporate Plan and the Medium Term Financial Strategy. The financial forecast for 2019-23 is predicated on £35 million budget reductions, which is in addition to the £30 million budget reductions made over the last four years. The MTFS identified that, of the likely £35 million, £21 million is to be developed and £5 million is at red risk. In support of making smarter use of resources, the Council has set out its aims:
 - To achieve the budget reductions identified in the MTFS;
 - To improve the efficiency of, and access to, services by redesigning our systems and processes;
 - To make the most of our physical assets, including school buildings;
 - To develop the culture and skills required to meet the needs of a changing organisation; and
 - To make the most of our spend on goods and services.

4 Current Situation/Proposal

- 4.1 Significant progress has been made on this project, and the Council now operates a Corporate Landlord Model:
- 4.2 There are three key areas under Corporate Landlord coordinated by a single point of accountability and control the Interim Group Manager of Corporate Landlord, now reporting into the Head of Operations Communities.

Define & Plan - Strategic Asset Management & Investment

Responsible for developing asset management plans to ensure the asset base meets the needs of the Council. Acts as "client agent" for service areas. The team is predominantly made up of Surveyors and Asset Managers.

Create & Deliver - Major Projects

Responsible for design and construction of new capital assets and major refurbishments, including the ambitious C21st Schools Programme. The team is predominantly made up of Architects, Designers, Surveyors and Engineers.

Operate & Maintain - Total Facilities Management

Responsible for maintaining and operating the estate, including management of repairs and maintenance. The team is predominantly made up of Facilities Management [FM] professionals, surveyors and tradespeople.

These three teams work as a single business unit to ensure proactive management of the Council's estate.

- 4.3 On creation of the above service, all of the Core Building Budgets were transferred to the new team. Facilities Management is usually split between "Hard FM" (building repairs, maintenance and compliance) and "Soft FM" (cleaning and caretaking). The majority of Hard FM budgets were also centralised, and it is these newly centralised budgets where most of the savings have been delivered, primarily through economies of scale and joined up thinking.
- 4.4 Savings of over £500k were removed from the budget for 2018/19 but achievement cannot be confirmed until the completion of financial closedown, also delivering additional added value and avoided cost. Significant further savings initiatives are currently being developed and agreed. Quality improvements have been made across the board, including a noticeable improvement on asset compliance and customer satisfaction. Numerous innovative sub-projects include a new integrated technology system, new approach to compliance, new schools Service Level Agreement's (SLA's) and a shift to sustainable, proactive estate management across the portfolio.
- 4.5 The new Corporate Landlord service is well integrated and acts as a solid platform on which to launch additional assistance for asset and property based change projects. The next phase of this project, between April 2019 and October 2020 looks at strategic shift to become more sustainable, including planned preventive maintenance. The scope of Corporate Landlord will also be expanded and remaining Hard FM budgets and all Soft FM budgets will now be centralised, with the teams replicating the original process to deliver further savings from these newly centralised budgets. Under the next phase the service area will also become more intelligent, moving to an integrated technology system to get better insights and understanding, and improve productivity. The service will also be further commercialising and offering additional traded services to schools and other customers to improve economies of scale.

4.6 The Council is currently in the process of procuring the next phase of this project, expected in April 2019, including confirming costs of delivery and anticipated savings, to ensure a robust return on investment for the authority. Following the commissioning of the next phase, we will be able to provide an update to scrutiny report, including details of future savings and plans.

5 Effect upon policy framework and procedure rules

5.1 There is no effect upon the policy framework and procedure rules.

6 Equality Impact Assessment

6.1 There are no equality implications arising from this report.

7 Well-being of Future Generations (Wales) Act 2015 implications

- 7.1 The well-being goals identified in the Act were considered in the preparation of this report. It is considered that there will be positive impacts upon the achievement of well-being goals/objectives as a result of this report.
 - a. The new service model implemented under "Total Facilities Management" (or TFM) aspect of the Corporate Landlord Model has a mixed economy of insourced and outsourced services. The Insourced "Direct Labour Organisation" (or DLO) supports the Well-being of Future Generations Act through the provision of training, development and apprentice roles as well as though the new "Strategic Maintenance" function, focusing on long term sustainability across our built estate.
 - b. The new approach being developed for sustainable procurement under the Corporate Landlord Service will has a strong emphasis on community and social value, further increasing the positive impact on the FGA2015.

8 Financial implications

- 8.1 The Corporate Landlord Project was required to deliver savings of £500,000 in the MTFS for 2018/19.
- 8.2 Additional savings of £350,000 are identified in the proposed MTFS for 2020/21. It is likely there will be some implementation costs of the next phase of this project, however the authority is taking a commercial approach to procurement of these services and will ensure that a strong, positive return on investment is generated for the authority as part of any such procurement.

9 Recommendation

9.1 That the Committee note and comment on the content of this report.

Contact Officer: Mark Shephard, Interim Chief Executive

Background documents:

None



BRIDGEND COUNTY BOROUGH COUNCIL

REPORT TO SUBJECT OVERVIEW AND SCRUTINY COMMITTEE 1

29 APRIL 2019

REPORT OF THE HEAD OF LEGAL AND REGULATORY SERVICES

MEMBER AND SCHOOL ENGAGEMENT OVERVIEW AND SCRUTINY PANEL – PLASNEWYDD PRIMARY

1. Purpose of Report.

1.1 The purpose of the report is to present the Committee with the findings and recommendations from a Member and School Engagement Panel (MSEP) meeting with Plasnewydd Primary School.

2. Connection to Corporate Improvement Objectives/Other Corporate Priorities

- 2.1 This report relates to the following Corporate Priorities:
 - Supporting a successful economy taking steps to make the county a good place to do business, for people to live, work, study and visit, and to ensure that our schools are focused on raising the skills, qualifications and ambitions of all people in the county.
 - Helping people to be more self-reliant taking early steps to reduce or prevent people from becoming vulnerable or dependent on the Council and its services.
 - Smarter use of resources ensuring that all its resources (financial, physical, human and technological) are used as effectively and efficiently as possible and support the development of resources throughout the community that can help deliver the Council's priorities.

3. Background

- 3.1 The Council's Scrutiny function has an important role to play in enhancing the transparency and accountability of public services. The purpose of engaging Head Teachers together with Chairs of Governors with Members of Scrutiny is to explore school performance with a view to improving levels of understanding in support of the Committee's accountability function.
- 3.2 Plasnewydd Primary School had been highlighted as a school for the Panel to consider with the rationale that the school currently has a Red status under the National Schools Categorisation System.
- 3.3 The MSEP met with the Headteacher, the Chair of Governors and Officers from the Education and Family Support Directorate on 11 March 2019.

3.4 The Panel received detailed information to assist them in their deliberations and development of questions including recent school data, Estyn reports, the School Post Inspection Action Plan and the Authority's Statement of Action.

4. Current situation / proposal.

4.1 Following their discussions with the Headteacher and Chair of Governors, the Panel highlighted a series of key points and recommendations:

Key Points

- a) The Headteacher reported that the priority for the school was always on wellbeing particularly given the number of vulnerable pupils attending the school.
- b) Regarding questioning around timescales and the pace of progress, the Headteacher informed the Panel that whilst they would like to progress change faster, unfortunately policies and process were holding things up.
- c) The Panel were advised that they were looking at restructuring the leadership team.
- d) Recent staff training has focused on how to make classrooms more differentiation friendly. There is more focus on monitoring and tracking pupils, raising expectations of both pupils and staff. There is ongoing work with St Marys and St Patricks schools on upskilling teachers on the Foundation Phase and the school were also looking at Maes Y Haul for good practice. It was further reported that there have been improvements in sharing best practice across the school.
- e) The Headteacher reported that they have experienced difficulties in engaging with parents and as a result have difficulties in recruiting Parent Governors from the local community with persistent vacancies.
- f) Work was being undertaken to try and engage parents more, such as Family Learning Sessions, workshops and parent evenings. There was particular focus on Year 3 parents due to the transition at this stage but there was a suggestion that this engagement needed to be a lot earlier, possibly even from birth for potentially vulnerable families.
- g) The Headteacher advised that more multi-agency support was needed. The Panel were advised that the Health Authority have now appointed a dedicated Learning Officer who will attend education meetings. The Senior Challenge Adviser stated that an example of good practice was used by Gwent Police when they contact schools immediately on a Monday morning if there has been an incident over the weekend, however schools in other localities do not receive this information.
- h) In relation to the school's preparations for the introduction of the new curriculum, the Panel were advised that planning was being undertaken around new areas of learning and experiences, with a tracking literacy and numeracy focus. Leadership planning and reporting for this was a particular focus to ensure the

messages were being cascaded down throughout the school as well as fed back to monitor and review.

- i) Following a comment from the Headteacher regarding an increasing intake of pupils from local Welsh Medium schools, the Group Manager Inclusion and School Improvement reported that the Authority is undertaking a piece of work into such movements of pupils across the County Borough.
- j) On the subject of School Governors, the Panel were advised that Governors were now heavily involved in the school, with pupils and staff able to recognise them. Staff were now directly feeding back to Governors. There was recognition that there was a need to continuously renew training. The school has received bespoke training through a Consultant Governor and has developed a Governor Pack. The school still had ongoing vacancies for both Parent Governors and Local Authority vacancies.
- k) The Headteacher reported that there were difficulties regarding the environment for Foundation Phase in that it was not necessarily fit for purpose with no designated green space for the pupils. However, the school has looked at different ways of providing these experiences such as mud kitchens and visits outside of the school to green spaces.

4.2 Recommendations made by the Panel

Recommendations to the Authority

- a) In order to support the school further the Panel recommend that the Authority look at putting in 'Team Around the School' support (group of practitioners working with a particular child or young person and their family) for Plasnewydd Primary as soon as possible.
- b) The Panel recommend that a direct and urgent connection be made with a school when social services have been involved, such as over a weekend, with a particular pupil of that school. Members stressed the need for a prompt reaction from social services to ensure that a school is made aware so that they are ready and able to provide immediate support to that child in an appropriate way.

Recommendations to School/Consortium

- c) The Panel recommend that the Governor Pack that Plasnewydd Primary has recently developed with their Challenge Advisor be considered for sharing across other schools in the County Borough with a view to assisting other School Governing Bodies.
- d) The Panel recommend that School Governors from Plasnewydd Primary School consider visiting and attending School Governor meetings in other schools in order to view best practice and possibly obtain ideas which could be adapted and used within their own school. Furthermore, the Panel recommend that the Consortium and the Authority promote this method for all School Governing Bodies so that they can optimise on the best practice that is available throughout the County Borough and ultimately improve school performance across schools.

e) Following confirmation of the two Local Authority School Governor Vacancies, the Panel recommend that a job description be provided for advertising these vacancies so that individuals understand what the position entails and furthermore that different ways of advertising be considered.

Further points for Scrutiny

- f) Based on evidence received, the Panel requested that a scoping exercise be carried out by Scrutiny Officers to determine whether there is an item suitable for Scrutiny in relation to the movement of pupils from Welsh Schools to English schools within the County Borough.
- g) The Panel expressed concerns over Governor training and whether it was sufficient enough to enable School Governors to carry out their role effectively. The Panel requested that this be investigated by Scrutiny with a view to a recommendation that Governor training be reviewed and improved to make it more effective and fit for purpose. Members proposed that a job description, for example, be provided when schools advertise for Parent Governors to ensure that the right people apply for the position and understand what is expected of them.
- h) The Panel agreed to monitor the performance of the school, reviewing it again early next year when results are published to determine whether they wish to carry out any further investigation into the school.

5. Effect upon Policy Framework& Procedure Rules.

5.1 The work of the Overview & Scrutiny Committees undertakes the review and development of plans, policy or strategy that form part of the Council's Policy Framework and consideration of plans, policy or strategy relating to the power to promote or improve economic, social or environmental wellbeing in the County Borough of Bridgend.

6. Equality Impact Assessment

6.1 There are no equality implications directly attached to this report.

7. Well-being of Future Generations (Wales) Act 2015 Assessment

- 7.1 The Act provides the basis for driving a different kind of public service in Wales, with 5 ways of working to guide how public services should work to deliver for people. The following is a summary to show how the 5 ways of working to achieve the well-being goals have been used to formulate the recommendations within this report:
 - Long-term The work of the Member and School Engagement Panel supports the improvement of standards and outcomes in schools.
 - Prevention Monitoring school performance allows the Authority to identify trends over time and to identify areas of good practice to be shared to help raise standards and to identify areas for school development. In making

recommendations for change and further exploration by Scrutiny, the aim is to prevent standards from slipping across the County Borough.

- Integration Providing effective Member and School Engagement Panel support, has a positive impact on well-being objectives through engagement with schools. This ultimately means that learners can learn and achieve and can play active roles in their communities, contributing positively to society as a whole.
- Collaboration The Member and School Engagement Panel and Scrutiny Committees work specifically with Local Authority Officers, schools and with the Central South Consortium (CSC) to help towards the delivery of the well-being objectives related to school improvement. Receiving information from those listed assists in the production of recommendations that are made to a combination of all those involved to support the delivery of school improvement.
- Involvement The work of the Member and School Engagement Panel and the Scrutiny Committee involves Officers from within the Authority, CSC, schools including Headteachers and Chairs of Governors to identify areas for improvement, further support and future monitoring.
- 8. Financial Implications.
- 8.1 There are no financial implications directly associated with this report.
- 9. Recommendation.
- 9.1 The Committee is recommended to:
 - a) Accept the comments and recommendations of the Member and School Engagement Panel in relation to Plasnewydd Primary School;
 - b) Determine whether it wishes to send the comments and recommendations to Cabinet, the Directorate and the Consortium for a response.

K Watson

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Background documents

None



BRIDGEND COUNTY BOROUGH COUNCIL

REPORT TO THE SUBJECT OVERVIEW AND SCRUTINY COMMITTEE 1

29 APRIL 2019

REPORT OF THE HEAD OF LEGAL AND REGULATORY SERVICES

FORWARD WORK PROGRAMME UPDATE

1. Purpose of the Report

- a) To present the items prioritised by the Corporate Overview and Scrutiny Committee including the next item delegated to this Subject Overview and Scrutiny Committee;
- b) To present the Committee with a list of further potential items for comment and prioritisation;
- c) To ask the Committee to identify any further items for consideration using the predetermined criteria form;
- d) To consider and approve the feedback from the previous meetings of the Subject Overview and Scrutiny Committee 1 and note the list of responses including any still outstanding at Appendix A.

2. Connection to Corporate Improvement Objectives / Other Corporate Priorities

2.1 The key improvement objectives identified in the Corporate Plan 2016–2020 have been embodied in the Overview & Scrutiny Forward Work Programmes. The Corporate Improvement Objectives were adopted by Council on 1 March 2017 and formally set out the improvement objectives that the Council will seek to implement between 2016 and 2020. The Overview and Scrutiny Committees engage in review and development of plans, policy or strategies that support the Corporate Themes.

3. Background

- 3.1 Under the terms of Bridgend County Borough Council's Constitution, each Overview and Scrutiny Committee must publish a Forward Work Programme (FWP) as far as it is known.
- 3.2 An effective FWP will identify the issues that the Committee wishes to focus on during the year and provide a clear rationale as to why particular issues have been selected, as well as the approach that will be adopted; i.e. will the Committee be undertaking a policy review/ development role ("Overview") or performance management approach ("Scrutiny").

Feedback

- 3.3 All conclusions made at Subject Overview and Scrutiny Committee (SOSC) meetings, as well as recommendations and requests for information should be responded to by Officers, to ensure that there are clear outcomes from each topic investigated.
- 3.4 These will then be presented to the relevant Scrutiny Committee at their next meeting to ensure that they have had a response.
- 3.5 When each topic has been considered and the Committee is satisfied with the outcome, the SOSC will then present their findings to the Corporate Overview and Scrutiny Committee (COSC) who will determine whether to remove the item from the FWP or to re-add for further prioritisation at a future date.
- 3.6 The FWPs will remain flexible and will be revisited at each COSC meeting with input from each SOSC and any information gathered from FWP meetings with Corporate Directors and Cabinet.

4. Current Situation / Proposal

- 4.1 Attached at Appendix B is the overall FWP for the SOSCs which includes the topics prioritised by the COSC for the next set of SOSCs in Table A, as well as topics that were deemed important for future prioritisation at Table B. This has been compiled from suggested items from each of the SOSCs at previous meetings as well as the COSC. It also includes information proposed from Corporate Directors, detail from research undertaken by Scrutiny Officers and information from FWP Development meetings between the Scrutiny Chairs and Cabinet.
- 4.2 The Committee is asked to first consider the next topic they have been allocated by the COSC in Table A and determine what further detail they would like the report to contain, what questions they wish Officers to address and if there are any further invitees they wish to attend for this meeting to assist Members in their investigation.
- 4.3 The Committee is also asked to then prioritise up to six items from the list in Table B to present to the COSC for formal prioritisation and designation to each SOSC for the next set of meetings.

Corporate Parenting

4.4 Corporate Parenting is the term used to describe the responsibility of a local authority towards looked after children and young people. This is a legal responsibility given to local authorities by the Children Act 1989 and the Children Act 2004. The role of the Corporate Parent is to seek for children in public care the outcomes every good parent would want for their own children. The Council as a whole is the 'corporate parent', therefore all Members have a level of responsibility for the children and young people looked after by Bridgend.

- 4.5 In this role, it is suggested that Members consider how each item they consider affects children in care and care leavers, and in what way can the Committee assist in these areas.
- 4.6 Scrutiny Champions can greatly support the Committee in this by advising them of the ongoing work of the Cabinet-Committee and particularly any decisions or changes which they should be aware of as Corporate Parents.

Identification of Further Items

4.7 The Committee are reminded of the Criteria form which Members can use to propose further items for the FWP which the Committee can then consider for prioritisation at a future meeting. The Criteria Form emphasises the need to consider issues such as impact, risk, performance, budget and community perception when identifying topics for investigation and to ensure a strategic responsibility for Scrutiny and that its work benefits the organisation.

5. Effect upon Policy Framework & Procedure Rules

5.1 The work of the Overview & Scrutiny Committees relates to the review and development of plans, policy or strategy that form part of the Council's Policy Framework and consideration of plans, policy or strategy relating to the power to promote or improve economic, social or environmental wellbeing in the County Borough of Bridgend. Any changes to the structure of the Scrutiny Committees and the procedures relating to them would require the Bridgend County Borough Council constitution to be updated.

6. Equality Impact Assessment

6.1 There are no equality implications attached to this report.

7. Well-being of Future Generations (Wales) Act 2015 Assessment

- 7.1 The Act provides the basis for driving a different kind of public service in Wales, with 5 ways of working to guide how public services should work to deliver for people. The following is a summary to show how the 5 ways of working to achieve the well-being goals have been used to formulate the recommendations within this report:
 - Long-term The approval of this report will assist in the Planning of Scrutiny business in both the short-term and in the long-term on its policies, budget and service delivery
 - Prevention The early preparation of the Forward Work Programme allows for the advance planning of Scrutiny business where Members are provided an opportunity to influence and improve decisions before they are made by Cabinet
 - Integration The report supports all the wellbeing objectives

- Collaboration Consultation on the content of the Forward Work Programe has taken place with the Corporate Management Board, Heads of Service, Elected Members and members of the public
- Involvement Advanced publication of the Forward Work Programme ensures that the public and stakeholders can view topics that will be

discussed in Committee meetings and are provided with the

opportunity to engage.

8. Financial Implications

8.1 There are no financial implications attached to this report.

9. Recommendations

- 9.1 The Committee is recommended to:
 - (i) Approve the feedback from the previous meetings of the Subject Overview and Scrutiny Committee 1 and note the list of responses including any still outstanding at Appendix A;
 - (ii) Identify any additional information the Committee wish to receive on their next item delegated to them by Corporate Overview and Scrutiny Committee and any other items in the overall FWP shown in Appendix B;
 - (iii) Identify any additional items using the criteria form, for consideration on the Scrutiny Forward Work Programme.

K Watson

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Background documents

None

Date	Item	Members wished to make the following comments and conclusions:	Response/Comments
		Members made the following recommendations	Emailed 20 February 2019 Chased 5 March 2019 15 April 2019 Presented to CMB 14 March 2019
		Members requested that the report would benefit from additional narrative. It was recommended that next year's report comes back to Scrutiny in 12 months' time.	
		Members welcomed the input from staff from those schools present, and recommended that it would be useful for next time to have input from schools in the Red Category to understand their journey better, as well as other schools.	
		Members raised concern that large events organised by the WG, LA's and CSC should be synchronised to avoid diary clashes for head teachers. Members recommended writing to the WG, LA and CSC to ask them to consider allowing greater co-ordination and lead times to avoid clashes with other high profile events and exam periods.	N/A
		Members asked Cllr Smith if he could set out his long term vision for Education in BCBC and what this would look like.	Cllr Smith will be happy to provide a brief, high level, strategic statement, once he has consulted political colleagues and officers to ensure its compatibility with lower level statements that pervade our various policy documents.
30/01/2019	Education Outcomes	While it was acknowledged that schools have made use of informal networks, this is not captured in the report. It was therefore recommended that this data is included in future reports.	
		Members questioned what support CSC was giving to governing bodies in respect of managing their budgets?	

It was also noted by Members that training for governors seemed to have moved geographically and is often provided out of the Borough? Members require further clarification on this.	
Members asked what the process looked like for those underperforming teachers involved within the capability route, how many had gone through this process in the last 12 months and are currently going through the process?	
Members noted that due to budget constraints, some schools are likely to have a higher number of new qualified teachers. What pathway of support is given to these teachers from CSC?	
While acknowledging the benefits of school-to-school working, members would like to be assured that the workload of staff at highly effective schools is not being negatively impacted by such arrangements.	

Appendix B

The following items were previously prioritised by the Subject OVS Committees and considered by Corporate at its last meeting where the top three items were scheduled in for the next round of meetings:

Date	Subject Committee	Item	Specific Information to request	Rationale for prioritisation	Proposed date	Suggested Invitees	Prioritised by Committees
age _{29-Apr-19}	SOSC 1	MSEP	Panel report to committee to adopt recommendations			N/A	
29-Apr-19	SOSC 1	Review of Fostering Project Information only	Further project as part of the Remodelling Children's Social Services - Detail regarding the upskilling of three internal foster carers to provide intensive, therapeutic step down placements as part of Residential Remodelling project - Review of the foster carer marketing and recruitment strategy at a draft/early stage to allow members input into the process	COSC have proposed that this item be considered by a future SOSC 1 for continuity purposes		N/A	
29-Apr-19	SOSC 1	Corporate Landlord	Item proposed by Corporate Director. Report ready to go. To provide information on the Corporate Landlord model and the budget reduction proposals allocated to the implementation and roll out. Following presentation to members - awaiting for confirmation is item should still come to scrutiny.			Cllr Hywel Williams Mark Sheppard, Interim Chief Executive Zak Shell, Head Of Operations - Community Services Tim Washington, Temporary Head of Corporate Landlord Josh Dunn, Services Director, Peopletoo	
01-May-19	SOSC 1/2/3	Forward Work Programme Workshop	To discuss and propose additional items for future consideration on the Scrutiny Forward Work Programmes. Discussion be held around the possibility of engaging other staff representatives of the Authority in scrutiny meetings and discussions to gain a more in depth understanding of service provision.			N/A	
03-Jun-19	SOSC 1	Communications and Engagement	Is corporate communications meeting the needs of the various departments within the organisation to effectively communicate with residents - Cllr Watts has requested that points of view are collected from members of the public. Current data of engagement Are current KPIs an effective measurement in a fast changing digital world How do we engage with corporate communications with the digitally excluded - Cllr Stirman has requested that points of view are collected from older, less mobile and non digitally enabled members of the public. Media bias Welsh Language/Other Languages	SOSC 3 Prioritised this item - 18 March 2019		Mark Shephard, Interim Chief Executive Corporate Communications Representative Cllr Dhanisha Patel, Cabinet Member Future generations and Wellbeing Liam Ronan, Communications Manager Emma Blandon, Communications, Marketing and Engagement Manager Bob Phillips, Communications Officer Martin Morgans, Head of Performance and Partnership Services Liz Bradfield, Local Democracy Reporter Welsh Language Representatives Public Representatives	
05-Jun-19	SOSC 2	POST 16 ALN Review	To receive details on the findings of the review undertaken of post 16 for learners with Additional Learning Needs.		No time restrictions from Corporate Director	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration; Nicola Echanis, Head of Education and Early Help; Michelle Hatcher, Group Manager Inclusion and School Improvement; Andy Rothwell, CSC Senior Challenge Advisor;	
12-Jun-19	SOSC 3	Waste	Pre-Scrutiny - To receive report detailing the direction of travel for the Waste Contract - for comments and recommendations		Some time during 2019/20	Mark Shephard, Interim Chief Executive Cllr Richard Young, Cabinet Member – Communities; Cllr Hywel Williams, Deputy Leader; Zak Shell, Head of Operations - Community Services	

		Rationale for	Proposed date	Suggested Invitees
ာ သ ၁	The Committee requested that the outcome of the CIW investigation into Looked After Children be provided to Scrutiny for information when it becomes available.	prioritisation	Self assessment and action plan due at end of	N/A
W National Review into LAC Information only			year. Outcome report should be ready for March.	
riew of Enforcement Vehicle	In February 2018 SOSC 3 requested to receive an update on the enforcement vehicle to enable Members to monitor performance 6-12 after implementation. Possibly an information report. Detailed feedback on the vehicles use; Agreed route for vehicle along with timings; How are the recordings reviewed? Statistics in relation to letters sent and details of enforcement. May incorporate with report to Committee on Health and Safety in Schools COSC areed that the item titled 'Review of Enforcement Vehicle' needed to be more than just an information report but possibly too small for it to be an individual item. The Committee proposed that this be considered as part of another related topic. The scrutiny officer agreed to take the comments back and see possibly where it could fit in with another item;	SOSC 3 Prioritised this item - 18 March 2019		
Remodelling Children's desidential Services Project	SOSC 1 requested that the item be followed up by Scrutiny in the future for monitoring purposes, incorporating evidence of outcomes. A report is due to go to Corporate Parenting 6 March 2019. Do Members want to receive as information only or as a discussion item?		Corporate Director proposed early 2019	Susan Cooper, Corporate Director, Social Services and Wellbeing; Cllr Phil White, Cabinet Member – Social Services and Early Help;
Home to School Transport	To provide assurances on rationalisation of Learner Transport as far as possible in order to make budget savings: Update on pilot that school transport team proposing to run in Spring and Summer terms 2017-2018 - to support the enforcement of bus passes on home to school transport contracts. As part of this pilot, the Authority is also investigating opportunities to track the use of our school bus services by individual pupils. Update on Recommendation from BREP: The Panel recommend the need for the Authority to adopt a Corporate approach in relation to Home to School Transport maximising the LA's minibuses such as those used for day centres. It is proposed that this be supported by slightly amending the opening and closing times of day centres so that the buses can be available for school transport. Other aspects that could be considered include the exploration of whether school staff could transport children and young people instead of hiring independent drivers. To test and scrutinise the current licensing and school transport regime to gain assurances that it provides adequate protection against the potential of putting children and vulnerable children at risk from those who are in a position of trust. Changes to the DBS status of their employees to be scrutinised to ensure that children are not being put at undue risk. To provide robust scrutiny and recommendations on how the current regime can be improved. To provide assurances to the public and maintain public confidence in the system of school transport Report to include Update on the current arrangements of how licensing and school transport operates within the County Borough since the change in 2015 to the Police National Policy for disclosing non-conviction information to the local authority. Information to include a report from South Wales Police on its approach to disclosing information it holds about licencees following arrests, charges and convictions. What is the current relationship between the local authority's licensing and school transport d		until June/July Scrutiny to consider home- to-school transport from July onwards.	Lindsay Harvey, Corporate Director - Education and Family Support; Cllr Phil White, Cabinet Member for Social Services & Early Help (To stand in for Cllr Smith); Cllr Richard Young, Cabinet Member Communities Nicola Echanis, Head of Education and Early Help. Mark Shephard, Interim Chief Executive; Zak Shell, Head Of Operations - Community Services; Robin Davies, Group Manager Business Strategy and Performance; Sue Cooper, Corporate Director Social Services and Wellbeing.

Pagesafeguarding	To include: Safeguarding activity in both Children and Adult Services; Safeguarding arrangements in Cwm Taf. To include information on Child & Adult Practice Reviews - details of reviews over last 12 months - what recommendations have come out of them, how have they been responded to, how have they helped inform future work to help safeguard children & adults. Possibly invite SOSC 1 to attend also. Annual Update to - SOSC 1 on the work of the Member and School Engagement Panel		Should receive an annual update. Last received in July 2018.	Susan Cooper Corporate Director Social Services and Wellbeing; Cllr Phil White, Cabinet Member – Social Services and Early Help; Jacqueline Davies, Head of Adult Social Care; Laura Kinsey, Head of Children's Social Care; Elizabeth Walton James, Group Manager Safeguarding and Quality Assurance; Terri Warrilow, Adult Safeguarding and Quality Manager; Representation from Police; Representation from Health. Spring term 2019 - Plasnewydd Primary School; Summer term 2019 - Ogmore Vale Primary	Appendix B
Report			NA 11 71 6	School; Autumn term 2019 - Tynyrheol Primary School.	
Strategic Review of Health & Safety Responsibilities	In light of the recent Crown Court Case where the Authority pleaded guilty to serious breaches of Health & Safety legislation after the death of a young pupil at Maesteg Comprehensive. Practice, Policy and review of reported "near misses". - How many near misses have been reported? - How did we respond? - What lessons have been learnt? With reference to a recommendation made by BREP 2018 - The Panel request that an assessment of School Crossing Patrol and possible alternatives is included in this report Scrutiny Chairs have agreed to carry out an 'Information Gathering' excercise, interviewing representatives from schools, governers from schools and parents to present alongside the Officer report. Item to include information gathered from Scrutiny Chairs Research Group	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Clir Charles Smith, Cabinet Member for Education and Regeneration; Health and Safety rep	Wait il after scrutiny research group completed		
Local Authority Estyn Report			Timings TBC - when go to Cabinet and then to Scrutiny	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration; Nicola Echanis, Head of Education and Early Help; Andy Rothwell, CSC Senior Challenge Advisor; Managing Director CSC	
Post 16 Education - Consultation	Report schedueld to go to Cabinet in April 2019 incorporating comments from Scrutiny. This is a further report to receive hard options now going forward for Post-16 Education. Incorporate Penybont model- for discussion		go to Cabinetand Scrutiny etc	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration; Nicola Echanis, Head of Education and Early Help; Andy Rothwell, CSC Senior Challenge Advisor; Managing Director CSC	
Education Outcomes	See Feedback from 30 January 2019		Feb-20	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration; Nicola Echanis, Head of Education and Early Help; Andy Rothwell, CSC Senior Challenge Advisor; Managing Director CSC Representative from School Budget Forum Headteacher Representation	

				Appendix _i [
New Curriculum Changes	Report on changes to new curriculum and how this is impacting on schools need to determine purpose of report - whether this needs scrutinising or presentation to Members outside of Committee	TBC - 2020	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration; Nicola Echanis, Head of Education and Early Help; Andy Rothwell, CSC Senior Challenge Advisor; Managing Director CSC Headteacher representation	Appendix
Silaris Provision Playing Field Charging Strategy	Pre-decision item as part of consultation over strategy.	Consider after the outcome of the consultation exercise due to finish mid-July	Mark Shephard, Interim Chief Executive Cllr Richard Young, Cabinet Member – Communities; Zak Shell, Head of Operations - Community Services; Kevin Mulcahy, Group Manager - Highways & Green Spaces; Philip Beaman, Green Spaces and Bereavement Services Manager; Guy Smith, Community Asset Transfer Officer.	
Youth Offending Service restructure	Proposed by Corporate Director. The Youth offending service is moving out of the Western Bay and full consultation is currently underway with staff on a new restructure and working with new partners.	Consider during July?	Lindsay Harvey, Interim Corporate Director - Education and Family Support; Cllr Charles Smith, Cabinet Member for Education and Regeneration;	
	The following items for briefing sessions or pre-Council briefing			
Item	Specific Information to request			
Social Services Commissioning Strategy	To include information on what work has taken place following the Social Services and Wellbeing Act population assessment. To also cover the following: Regional Annual Plan Bridgend Social Services Commissioning Strategy			
Cwm Taf Regional Working	Update on situation and way forward with Regional Working with Cwm Taf? How will we undertake Regional working?			
Residential Remodelling - Extra Care Housing	Site visit to current Extra Care Housing and then to new site once work has begun			
Changes to Education Outcomes	Update on how education outcomes are now being rpeorted based on new WG legislation			

BRIDGEND COUNTY BOROUGH COUNCIL

REPORT TO SUBJECT OVERVEIW AND SCRUTINY COMMITTEE 1

29 APRIL 2019

REPORT OF THE CORPORATE DIRECTOR - SOCIAL SERVICES AND WELLBEING

REMODELLING FOSTERING SERVICES PROJECT

1.0 Purpose of Report

1.1 Following the Corporate Parenting Committee on 10 January, 2019 (see Minutes attached as an Appendix to the report), this report will inform the Committee of the work that has been undertaken as part of the Remodelling Fostering Services project, and the resulting changes to Fostering Services.

2.0 Connection to Corporate Improvement Objectives/Other Corporate Priorities

- 2.1 This report assists in the achievement of the following corporate priority/priorities:-
 - Supporting a successful economy taking steps to make the county a good place to do business, for people to live, work, study and visit, and to ensure that our schools are focused on raising the skills, qualifications and ambitions of all people in the county.
 - Helping people to be more self-reliant taking early steps to reduce or prevent people from becoming vulnerable or dependent on the Council and its services.

3.0 Background

- 3.1 As part of the Remodelling Children's Social Care Programme, Children's Services have undertaken a wide-reaching review of residential services, and the fostering service was identified as an area where further service development and potential efficiencies could be made.
- 3.2 It is anticipated that reviewing fostering services will not only benefit the population of Looked after Children through increased placement choice, improved placement matching and more local placements, but it will also achieve cost avoidance and cost savings, which will help the Social Services and Wellbeing Directorate meet the requirements of the Medium Term Financial Strategy (MTFS).
- 3.3 Reporting to the 'Remodelling Children's Social Care Programme', a project team was convened during 2016/17, whose role was to oversee the development of a range of options which would deliver against these service improvements and help achieve the MTFS savings requirements. The proposals made and initiatives implemented are shown below.

4.0 Current Situation/Proposal

Staff and service structures

- 4.1 Currently the fostering team is led by a team manager and three senior social workers. One of the senior social workers works within the residential hub and is assigned to the placements team. This role is primarily responsible for assessing and supervising specialist carers such as parent and child and transition carers (which fall under the remit of the residential remodelling). The other two senior social workers, within the fostering team, share supervisory responsibility for the fostering social workers, and placement support workers. There are eight full time social workers, five part time social workers and two full time placement support workers. Fostering social workers hold a caseload of both general carers and relative carers, (although each social workers caseloads are weighted towards one or the other) and are responsible for assessments of carers and support and supervision of placements.
- 4.2 The Fostering Team is now separated into two distinct areas; one with responsibility for relative carers and one with responsibility for general foster carers. This will enable the specialisms to further develop and also recognises the distinct differences between relative and general fostering support and training needs.
- 4.3 When recruiting new social workers in the future, job descriptions will be kept generic i.e. to cover relative and general carers, in order to ensure resilience across each service area, as necessary.

Liaison Carers

- 4.4 We currently have five Liaison Carers, who are active foster carers with a significant amount of fostering experience and have the capacity to offer one to one mentoring to a small group of carers. They attend the Skills to Foster training' programme which is available for applicants considering a career in fostering and they also arrange a monthly informal support group meeting for approved foster carers.
- 4.5 As part of the work of this project, meetings have been held with the current Liaison Carers to scope their current role and to work with them to understand how they could be more effective in the future and how their role can be developed to be more proactive in providing increased support in:
 - The recruitment of new carers
 - Carers going through the complaints/allegation process
 - Carers with complex placements
 - New carers within the service
 - Training and advice on the career development of carers
 - Monthly workshop/support groups with fostering social workers and Development Officer.
- 4.6 The existing five liaison carer roles will be maintained, with one being dedicated to relative carers and the other four to general carers. When the numbers of general carers further increases, an additional general liaison carer role will be considered.

Training

4.7 A pre-assessment course (Skills to Foster) is currently offered to new applicants going through the three day assessment process. Within the first 12 months following approval, foster carers are expected to attend a series of one or two day training

courses, offered in-house, identified as 'essential core training'. Currently both relative and general carers are involved in the 'skills to foster' training but post approval the general foster carers follow a 'mandatory' programme of training, whilst relative carers are provided with the opportunity to attend training but their learning needs are more usually met on a one to one basis, with their fostering link social worker.

- 4.8 In line with fostering regulations and good practice guidelines, all newly approved foster carers are reviewed within 12 months. During their second year they are offered a series of training such as child development, which is organised by Social Care Workforce Development Programme (SCWDP) and often involves the external commissioning of training in specialist areas.
- 4.9 General foster carers are offered a chance to attend Qualifications and Credit Framework (QCF) or equivalent training and this is linked to their payments. Following enrolment on such training they move up from Level 1 to level 2. This is not available to relative carers as they receive allowances only.
- 4.10 A review of both relative and general foster carers has been undertaken as part of this project. A number of short and long term proposals have been made with regards to improving the quality of training for foster carers. These are detailed below.
- 4.11 In the short term, the Skills to Foster course will be reshaped to align with the directorate-wide training programme that is being implemented as part of the remodelling Looked After Children's Residential, Placements and Support Services project, ensuring consistency and a common therapeutic approach across all services.
- 4.12 In the longer term, it is proposed that consideration be given to strengthening Bridgend's in-house training for foster carers, through the development and delivery of in-house courses that help foster carers to better support children and young people. This may include:
 - Fostering Foundation Course (5 days- consisting of core training)
 - Child Development Course (8 days Brain Based, Attachment, Resilience and Trauma model)
 - All Wales induction framework for Health and social care (this will be introduced 2019)
 - Playfulness, acceptance, curiosity and empathy (PACE) Course
 - Development and introduction of Specific courses for relative carers
- 4.13 Stronger links will be made between the Social Care Development Workforce Programme team and the newly appointed Development Officer in the Fostering Team. This will enhance the development and production of a new training skills programme to better equip foster carers for the future.

Payments and fees

4.14 There are currently three levels within the payment and fee structure for carers. Foster carer payments consist of two elements: part one is an age based allowance for each child placed; part two is a fee which is based on the level of competence (skill) of the carer and the completion of core training. Immediately post approval,

- both relative and general carers are placed on level one which is payment of allowance only.
- 4.15 After 12 months, following a successful review and the completion of core training, general carers are able to rise to level 2 and receive fostering fees commensurate to this status. General foster carers are able to progress further to level 3 and a further increase in fee following completion of prescribed training courses.
- 4.16 It is proposed that, in order to be competitive with Independent Fostering Agencies (IFAs), the Authority needs to pay fees to general carers at an earlier stage in their fostering career. The recommendation is that they receive a fee post approval, with the expectation they complete the core training programme within their first year.
- 4.17 In terms of upskilling foster carers and as part of the fee eligibility process the criteria for receiving higher fees (level 2-3) will also include attendance at support groups.
- 4.18 This will be implemented as soon as possible in order to attract new carers, and that current carers are provided with a two year transitionary period to align themselves with the new fee requirements before the changes are fully implemented.
- 4.19 Work has been undertaken to benchmark Bridgend's fees and allowances by comparison with neighbouring authorities. The work undertaken with the fee element paid to carers, is reasonably competitive with only a 3-6% variation when cross referenced with regional local authorities to include Neath Port Talbot, Swansea and Independent providers including TACT and Action For Children. The review has also focussed on the allowance element paid by local authorities and Independent Fostering Agencies and it is these allowances that require a full review.
- 4.20 In addition to the fee that foster carers receive for a child they are also awarded an allowance which is related to the living expenses for that child. On the advice of the National Fostering Framework, Bridgend Council consolidated an amount for birthdays and 'special events' into the main allowance. During the recent engagement events with foster carers they expressed disappointment with this as they preferred to receive a 'lump sum' at the time of the birthday/event. The National Fostering Framework is now reviewing, again, all payments and allowances and Bridgend will make sure that we can contribute to this review and process.

Bonuses

4.21 It is proposed that carers are offered a £250 bonus when they refer a friend to be a foster carer for Bridgend. This bonus will be paid when that new carer is approved and they receive their first placement. This should encourage more of our carers to recommend people that they know.

Independent Fostering Agencies (IFAs)

4.22 Bridgend has 279 children living within a fostering placement. This number comprises of 58 children placed with IFA Providers, 156 with in-house carers and 65 placed with Relative (kinship) carers. This indicates that BCBC has a reliance on IFAs to provide 16% of fostering placements. During this project we have analysed Bridgend's use of IFA placements to gain a better understanding of gaps in our in-house provision. As a result of this review, a number of changes have been made as described below:

- A new process to review IFA placements that have been in place less than 16 weeks has been implemented, with a view to transferring as many of these placements as possible in-house. Reviews of these placements are carried out by the Placements Team Manager, who is able to link with Safeguarding teams to discuss individual care and support plans and thereby prioritise those children who are in a position to move back into a local authority placement.
- A long-term marketing campaign led by the new Development Officer (see below)
 will be implemented, aimed at maximising the number of in-house foster carers,
 as opposed to using more costly IFA carers.

Special Guardianship Orders (SGOs)

- 4.23 Following the introduction of the new Special Guardianship Orders regulations and 'Code of Practice guidelines' by Welsh Government in July 2018, Bridgend's Special Guardianship Policy has been reviewed.
- 4.24 It was identified following the release of this guidance that the remit for Special Guardianship Orders would be better placed within the Fostering Team. Therefore two members of social work staff who are responsible for promoting and assessing potential Special Guardianship Order applicants are now situated within this team.
- 4.25 Following the transfer of these staff members to the Fostering Team, a plan is in place to undertake a full review of how Bridgend promotes and encourages applications from foster carers to apply for SGO's and the processes and procedures that underpin this. The aim of this work will be to transfer placements to SGOs as early as possible and to reduce the use of relatives as foster carers.

Recruitment of carers

- 4.26 A business case has been successfully approved for the recruitment of a Development Officer and additional assessing social work capacity for the Fostering Team. The appointments of these posts are underway.
- 4.27 The Development Officer will be directly involved in a number of activities that will enable the proposals above to be effectively and efficiently implemented, key tasks for the Officer will include:
 - Gathering further information on what IFAs provide in relation to payments & training
 - Developing and increasing frequency and breadth of campaigns
 - Working with the Liaison Carers to get them more involved in recruitment
 - Consulting with the designated member of the communications team to create an innovative marketing campaign to attract new foster carers
 - Focusing on recruitment for other campaigns such as Transitional Carers and Parent and Child, to ensure they are a success
 - Working closely with the training team and fostering team to ensure the development/delivery of the new in-house programmes
 - Developing in-house support groups and workshops

- Reducing demand on the Senior Social Workers to enable them to undertake their day-to-day duties as the service grows
- Reviewing government guidance and changes in regulation and supporting the service to translate this into policies and procedures
- Undertaking competitor analysis of other local authorities
- Researching best practice and innovations across the UK and wider
- Reviewing Bridgend's benefits packages for new carers to ensure they are effective and are encouraging people to come to Bridgend.
- Launching the targeted 'supported lodgings' recruitment campaign

Targets

- 4.28 The service have set the following targets to be met as a result of implementing the above changes:
 - 7 in-house foster carers to be recruited in 2019/20, 8 to be recruited in 2020/21, and 9 to be recruited in 2021/22
 - A reduction of 5% of IFA placements

5.0 Effect upon Policy Framework and Procedure Rules

5.1 There is no impact on the policy framework and procedure rules. Any future services requiring commissioning as a result of this proposal will be undertaken in-line with Contract Procedure Rules requirements.

6.0 Equality Impact Assessment

6.1 As proposals progress and officers are in a better position to know which service users and staff could be affected by the proposed model, an EIA screening (and a full EIA if necessary) will be undertaken, to assess the potential impact on service users and staff.

7.0 Well-being of Future Generations (Wales) Act 2015 Implications

7.1 The implementation of the duties and responsibilities under the Social Services and Wellbeing (Wales) Act (SSWBA) 2014, in turn, supports the promotion of two of the seven goals of the Well-Being of Future Generations (Wales) Act 2015 within the County Borough of Bridgend. By promoting an environment that maximises people's physical and mental well-being and by supporting children, young people, adults and their carers and families to fulfil their potential no matter what their circumstances, the wellbeing goals of a healthier and more equal Bridgend and Wales are supported.

8.0 Financial Implications

Staff and service structures

8.1 No changes to staff structures identified as a result of implementing these proposals. The additional development officer post and assessing social worker post will be funded from the change fund earmarked reserve for two years. Following this period, a decision will be made on whether the posts are still required and appropriate funding identified.

8.2 Any additional training costs incurred will be funded through core budgets and SCWDWP grant where applicable.

Liaison Carers

8.3 For every additional 20 general carers recruited, one additional Liaison Carer post will be created at a cost of £4,680 per annum. However, it is envisaged that these costs will be offset by the use of the new general carers that have been recruited as opposed to utilising IFA placements.

Payments and fees

Any changes proposed would result in no immediate financial effect on the authority as additional financial output would only be relevant when new carers are recruited. The cost of this per placement would still be significantly less that the Authority would need to pay an IFA for the same placement, resulting in cost-avoidance overall.

8.5 Bonuses

Details	Cost				
Cost per referral	£250				
Note:					
Average weekly cost of an IFA placement is around £735					
Maximum weekly cost of an in-house placement is £413.98					
Difference = at least £321.02					
Bonus cost made back within one week	of placing in-house as opposed to an IFA				

Targets

8.6 If all the above targets are met, this will result in the following cash savings over three year period:

	2019/20	2020/21	2021/22	
Cost avoidance	£25,040	£50,079	£75,119	
Cost avoidance	£0	£25,040	£75,119	
from previous				
years - carried				
over				Total cash
				savings:
Total	£25,040	£75,119	£150,238	£250,397

9.0 Recommendation

9.1 The Committee is requested to note the information contained in the report and the attached Appendix.

Susan Cooper

Corporate Director – Social Services and Wellbeing April 2019

10.0 Contact Officers

Laura Kinsey – Head of Children's Social Care 01656 642314

Laura.kinsey@bridgend.gov.uk

11.0 Background documents None

MINUTES OF A MEETING OF THE CABINET COMMITTEE CORPORATE PARENTING HELD IN CIVIC OFFICES ANGEL STREET BRIDGEND CF31 4WB ON THURSDAY, 10 JANUARY 2019 AT 10:00

Present

Councillor PJ White - Chairperson

HJ David DK Edwards J Gebbie T Giffard CA Green RM James D Patel CE Smith CA Webster DBF White HM Williams RE Young

Apologies for Absence

MC Clarke and N Clarke

Officers:

Susan Cooper Corporate Director - Social Services & Wellbeing

Val Jones Regional Adoption Manager

Andrew Rees Senior Democratic Services Officer – Committees

184. <u>DECLARATIONS OF INTEREST</u>

Councillor DBF White declared a prejudicial interest in agenda item 5 – Monitoring the Performance and Progress of the Western Bay Regional Adoption Service as he is employed by Swansea Council which is part of Western Bay and withdrew from the meeting during consideration of the item. Councillor DBF White declared a personal interest in agenda item 6 – Care Inspectorate Wales – Inspection of Western Bay Adoption Service – Action Plan and remained in the meeting to hear the presentation.

185. APPROVAL OF MINUTES

RESOLVED: That the minutes of the Cabinet Committee Corporate Parenting of 17 October 2018 be approved as a true and accurate record.

186. REMODELLING FOSTERING SERVICES PROJECT

The Head of Children's Social Care reported on the work which has been undertaken as part of the Remodelling Foster Services project and the resulting changes to Fostering Services.

She informed the Committee that a wide-reaching review of residential services has been undertaken, with fostering services identified where further service development and potential efficiencies could be made. She outlined the proposals made, the initiatives which had been implemented together with the main changes and proposals following the review.

The Head of Children's Social Care reported that the Fostering Team has been separated into two distinct areas; one with responsibility for relative carers and one with responsibility for general foster carers. She informed the Committee that the existing five liaison carer roles will be maintained, with one being dedicated to relative carers and the other four to general carers. In respect of training, in the short term, the Skills to Foster course will be reshaped to align with the Directorate wide training programme. In the longer term, it was proposed to strengthen in-house training for foster carers, through the development and delivery of in-house courses.

The Head of Children's Social Care informed the Committee that for payments and fees to be competitive with Independent Fostering Agencies (IFAs), the authority needs to pay fees to general carers at an earlier stage in their fostering career. Foster carers would receive a fee, post approval, with the expectation they complete the core training programme within their first year. In terms of upskilling of foster carers and as part of the fee eligibility process the criteria for receiving higher fees will also include attendance at support groups. In respect of bonuses, carers would be offered a £250 bonus when they refer a friend to be a foster carer for Bridgend, which is paid when that new person is approved and they receive their first placement.

The Head of Children's Social Care informed the Committee that a new process to review IFA placements which have been in place less than 16 weeks has been implemented, with a view to transferring as many of these placements as possible inhouse. She stated that a long-term marketing campaign will be implemented, aimed at maximising the number of in-house foster carers. She informed the Committee that two members of social work staff who are responsible for promoting and assessing potential Special Guardianship Order applicants are now situated within the Fostering Team. The Head of Children's Social Care informed the Committee of the appointment of a Development Officer and additional assessing social work capacity for the Fostering Team is underway.

The Chairperson welcomed Rebecca Walsh and Clive Richards to the meeting to hear their views and experiences as foster carers.

Mr Richards informed the Committee of his involvement in the remodelling project with the Interim Group Manager Placements which had been well put together. He stated that there is a need to implement changes and commented that there are very committed foster carers in Bridgend.

Ms Walsh informed the Committee of the changes which have occurred over recent years which had resulted in foster carers returning from Independent Fostering Agencies (IFAs) to Bridgend. Ms Walsh commented on the need for foster carers to work together with the authority in order to make things better for children and to save on out of county placements.

The Cabinet Member Communities thanked the foster carers for their comments and also the work of officers and the input of foster carers for turning the service around as part of the remodelling project ensuring that the majority of carers are in-house.

The Committee requested detail on the number of children in foster placements and the figures of foster placements over the past 3 years. The Head of Children's Social Care informed the Committee there are 279 children in Bridgend living within a fostering placement, 58 children are placed with IFA providers, 156 children are with in-house carers and 65 placed with Relative (kinship) carers. She stated that it was encouraging that the numbers of fostering placements are going in the right direction with fewer children being in IFA placements, in that 70 children were in IFA placements in the previous year.

The Committee questioned the foster carers what improvements had been out in place from their perspective. Ms Walsh informed the Committee that training has improved as there are many different aspects needed to equip foster carers. She stated that foster carers are able to have telephone contact with the Department and are able to source training and have access to a pool of resources available to them. The improvements made to training are due to the efforts of the Team of officers and foster carers. The Corporate Director Social Services and Wellbeing informed the Committee that foster

carers are seen as part of a bigger team and the service is able to respond more flexibly to need and be proactive rather than being reactive. She stated that these were exciting times and there was a need to keep the momentum going. She commented on the success of the recent Christmas party which had been attended by over 100 people, which she and the Cabinet Member also had the privilege to attend. She also commented on the importance of training to foster carers in order to build up their skills and their families.

The Interim Group Manager Placements informed the Committee that it had been possible to use as a resource the extended families of foster carers. Foster carers are given a clearer voice and the Team and foster carers have worked hard to ensure foster caring is family based and that carers are part of the wider team.

The Committee thanked the foster carers for their dedication in making the lives of children better. The Committee questioned there had been an increase in children being fostered with complex needs. Ms Walsh commented there had been an increase in children in foster care with complex needs and there was support within the team by giving foster carers skills to keep the placements in-house. Mr Richards commented that the fostering landscape had changed with the advent of social media and relatives of foster children presenting challenges. He stated that uppermost is that children need to have stability and routine and not having to move around foster carers.

The Committee questioned whether schools are playing a supporting role in fostering. Mr Richards informed the Committee that schools are now more proactive and identify needs straight away, especially in the primary school sector.

The Committee questioned whether problems are encountered with other local authorities who place children within this county. The Head of Children's Social Care informed the Committee that this authority works well with placing authorities and there are robust arrangements in place and no issues had been brought to her attention.

The Committee questioned the timescale for the review of the fee structure being completed. The Head of Children's Social Care informed the Committee that the review is in its third phase. She stated that fees vary and there is an opportunity to influence IFAs by removing the element of competition. The review of the fee structure should be complete by the Spring. The Head of Children's Social Care also informed the Committee that each case is considered individually and a cautious approach is undertaken. She stated there were no plans to move children where it was not in the best interests to do so.

Ms Walsh informed the Committee that the establishment of an accessible hub should be considered where foster carers, social workers and families can meet as some visits have been taking place in the public areas of Civic Offices. The Corporate Director Social Services and Wellbeing informed the Committee that many contact visits take place in the Civic Offices and alternatives are being considered due to the lack of parking and it not being child-friendly. She stated there was a need for a solution to be looked at as a priority with partners and that areas in the Civic Offices where contact visits take place are used which can be seen by the public must cease immediately. The Committee commented on the need for it to be informed of safe venues to hold contact visits with families.

The Committee commented that foster carers had been lost to IFAs and there was a need for an element of work on the review of fees. The Head of Children's Social Care informed the Committee that there is a basic fee which is paid to carers and further allowances based on holidays, birthdays and the age of the child being fostered. Foster carers were being incentivised to go IFAs, but there was now recognition that training

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and support is better in-house. The Committee commented on the need for a nationally adopted fee structure.

The Chairperson commented that the in-house service is more inclusive and that the welfare of children and not money is uppermost. He thanked the foster carers for the valuable contributions they had made to the meeting.

<u>RESOLVED:</u> That the Committee noted the information contained in the report.

187. MONITORING THE PERFORMANCE AND PROGRESS OF THE WESTERN BAY REGIONAL ADOPTION SERVICE

The Regional Adoption Manager reported on the performance and progress of the Western Bay Regional Adoption Service (WBAS), including the Annual Report on Regional PI Performance 2017/18.

The Regional Adoption Manager reported that the WBAS is integrated into the National Adoption Service (NAS) as one of the five identified regional collaboratives. She outlined the management and oversight arrangements for the National Service which consists of a Governance Board; an Advisory Group and the Director of Operations and Central Team.

The Corporate Director Social Services and Wellbeing informed the Committee that following the Health Board boundary change, it was likely that Bridgend would be required to form part of the Vale, Valleys and Cardiff regional collaborative, although it had been agreed that Bridgend would remain as part of the Western Bay collaborative, with the transition to a new region not taking place before April 2020 at the earliest.

The Regional Adoption Manager reported on the key achievements for the year, with the number of children placed showing a slight increase on the previous year. More children were placed with Western Bay adopters than in inter agency placements during the year. She stated there had been an improvement in the number of children who had Life Story Materials provided to adopters. The average time taken to approve adopters from inquiry stage to Agency Decision Making decision had decreased from 9.7 months to 8.2 months compared to the national benchmark of 8 months. Investment had been made in developing the WBAS website making it more interactive, user friendly and including the active offer. A members' page was also being developed and there are child friendly pages to encourage children to access the site. She informed the Committee that development and implementation of the Transition/Moving on model to assist in improving the preparation of children for adoption and in the provision of Life Story material has continued to be rolled out with training to staff across the region.

The Regional Adoption Manager informed the Committee that work was taking place to improve website access and to develop a revised All Wales marketing and recruitment strategy.

The Committee questioned whether the adoption service gets the same level of publicity as the fostering service. The Regional Adoption Manager informed the Committee that there is a great deal of activity concentrated on raising the profile and awareness of adoption. The Head of Children's Social Care informed the Committee that the fostering service is more locality based, while adoption is a more national and regional service.

The Committee referred to the further development work planned for the IT system to feed into the reporting system and commented that data capture would be more complex. The Regional Adoption Manager informed the Committee that work is ongoing with Neath Port Talbot Council's ICT Department on data capture work. She stated that

data capture is resource intensive with the need to work across the region's 3 local authorities, moving the ICT systems within the adoption service on to the WCCIS system was being considered as the current system can be cumbersome.

The Committee asked which marketing campaign has been successful and why. The Regional Adoption Manager did not believe that any of the marketing which had been run had been more successful than others. She stated that the service is working with the NAS on developing newer ways of working.

The Committee requested an explanation of what Birth Record Counselling involved. The Regional Adoption Manager explained that these are requests received from adults who were adopted seeking historical information on their adoption.

The Committee congratulated the service on its success in placing groups of siblings together. The Regional Adoption Manager informed the Committee that the interests of children had been promoted in order to attract potential adopters.

The Committee requested clarification on the difference between Western Bay and Interagency adopters. The Regional Adoption Manager explained that Western Bay adopters are adopters who are approved by the region, while Inter-agency adopters are those that are approved by other local authorities or other agencies. Adopters can access details of children for adoption through an interactive site online known as Link Maker. Not all children are on this site, but there are proposed changes in the arrangements for the Adoption Register Wales, which would be hosted by Linkmaker and all Welsh children will be registered on this system

The Committee was pleased to see the work being done on life journeys and placed on record its thanks to the service as adoptions are more difficult to achieve during times of austerity.

The Corporate Director Social Services and Wellbeing informed the Committee that with the impending change in health board boundary, work is ongoing on the transfer of services to Cwm Taf. She stated that the adoption service is not ready for transfer as Cwm Taf is part of a larger adoption region comprising five local authorities. There are a number of considerations requiring transitioning and it would take longer to transfer the adoption service to the new region.

RESOLVED:

- (1) That the Committee considered and noted the performance and progress of the Regional Adoption Service;
- (2) That consideration be given to future adoption marketing campaigns and how elected members can play a part in promoting those campaigns.

188. CARE INSPECTORATE WALES - INSPECTION OF WESTERN BAY ADOPTION SERVICE - ACTION PLAN

The Committee received a presentation from the Regional Adoption Manager on an overview of the Inspection findings and recommendations relating to the Care Inspectorate Wales inspection of the Western Bay Adoption Service.

The Regional Adoption Manager informed the Committee that an action plan was developed in response to the recommendations made by the CIW, which is being monitored by the Regional Adoption Management Board. She provided updates against each recommendation which demonstrated the progress achieved since the publication of the Inspection report.

The Committee commended the good work and practice of the region which had been recognised by the CIW, but expressed concern with the transition of the service next year to the Vale, Valleys and Cardiff region and whether sufficient resources had been devoted to transfer ICT systems due to the boundary change. The Corporate Director Social Services and Wellbeing informed the Committee that it had been agreed that a longer time is required prior to the transfer of the adoption service to the new region with a transition year in place and scoping work is being undertaken. If there is a requirement for more than a year to transition, a case will be put together for an extension. A sum of money is set aside to transition the service. The Corporate Director Social Services and Wellbeing also informed the Committee that 1.5 officers had been allocated to the project and there is a need to scope whether there are sufficient resources available. The Head of Children's Social Care informed the Committee of the many work streams within the WCCIS system, which would make it easier to move ICT systems across. The Committee questioned whether there is an opportunity to do one transition to the WCCIS system. The Corporate Director Social Services and Wellbeing commented that it could be feasible as both RCT and Merthyr Tydfil Councils use WCCIS.

RESOLVED:

- (1) That the Committee noted the CIW report on the inspection of the Western Bay Adoption Service, the associated Action Plan and the CIW report on the Review of the national Adoption Arrangements;
 - (2) That the Committee conveyed it's thanks to the Regional Adoption Service on the outcome of the inspection and requested a report to the Committee so that it can be reassured that all the recommendations in the Action Plan are being addressed.

189. URGENT ITEMS

There were no urgent items.

The meeting closed at 11:40